



# EUROPEAN WOMEN SHAREHOLDERS DEMAND GENDER EQUALITY

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#### **BACKGROUND**



Mechtild Düsing lawyer and notary, Münster, Germany

## Simple, but brilliant idea!

"The Supervisory and Executive Boards of companies consisted almost

exclusively of men"

The German Federal Companies Act says:

it is sufficient to hold **one single share** in order to make use of the shareholder's right to information on company—related matters in the annual general meeting (AGM).

So the next step was to:

question the Board in order to improve the representation of women on their boards.



#### CONCEPT

The objectives of the project are to:

- develop public awareness, strategies and measurements for more women to be represented in economic decisionmaking positions in the EU member states,
- demand gender equality by exercising the right to information with regard to actions taken concerning the absence or underrepresentation of women on Supervisory and/or Managing Boards and in other leadership positions,
- put companies under pressure concerning the representation of women in management positions.



## PROJECT PARTNERS





















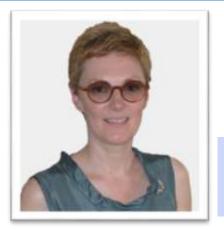
#### NATIONAL COORDINATORS



Jackie JONES EWLA President



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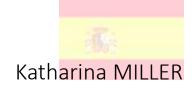
Kamelia ANGELOVA







**EWLA BULGARIA** 











### NATIONAL COORDINATORS



Sylvia CLEFF LE DIVELLEC

**EWLA Member** 



Manuela CAVALLO



Birgit KERSTEN

**EWLA Member** 



#### **EUROPEAN STATISTICS**

- In EU-28, 20.2 % of board members of the largest listed companies registered in the EU (614 companies covered) are women.
- The situation in the participating Member States of the EWSDGE project is as follows:

FR	32,4 %	BE	22,4 %
FI	29,2 %	BG	16,6 %
NL	24,9 %	ES	16,9 %
DE	24,4 %	HU	11,8 %
IT	24,1 %	LU	11,7 %
		ΙE	10.9 %

 On EU-average women represent 11.8 % of executives and 18.8% of non executives. 3.3% of CEOs are women.



## QUOTA REGULATION

The Situation of the quota regulation is in the participating Member States of the EWSDGE not standardized:

- There is no quota regulation in FI, UK, BG, HU and IE.
- In FR there is a quota regulation in place. Until 2017 there should be 40% women executives and non-executives in listed an non-listed large companies
- In NL there is a regulated target of 30% in the executive boards and supervisory boards of large companies with a "comply or explain" mechanism.
- In BE Quotas are in place, but only for state-owned companies (35% for supervisory boards by 2018).



## QUOTA REGULATION

- Also IT has quotas in place: 33% by 2015 for listed companies and stateowned-companies, applicable to management boards and supervisory boards (i.e. executives and non-executives).
- In ES a 30 % quota for women on Spanish boards is planned as of 2016.
- In DE quotas are in place from 2016 30% strict quota for supervisory boards of the listed companies that are subject to parity codetermination; a flexible quota to be defined by the company for the others.



#### WOMEN IN EXECUTIVE POSITIONS-RESULTS

- Overly modest objectives for more women on supervisory boards
- The higher the management level, the lower the proportion of women
- Inadequate publication of women-related data in the management reviews
- Too few women on appointment committees
- Insufficient evaluation of personnel development programs
- Bonus system incentive rarely used
- No communications strategy for corporate evolution
- No economic calculations for more women in executive positions



#### EUROPE MATTERS FOR WOMEN

- The women-on-board proposal (COM(2012) 614, 14.11.2012) that has the goal of reaching a 40 percent threshold of women among non-executive directors/ Supervisory Board members by 2020 for private listed companies.
- Directive 2014/95/EU on disclosure of non-financial and diversity information by large companies and groups



## ACTIVITY ROUND UP



3 months



11 EU countries



More than 70 AGMs visits of

EURO STOXX 50

BUX

SOFIX

FTSE 100



## ATMOSPHERE DURING THE AGMS















#### CONTACT

#### EUROPEAN WOMEN SHAREHOLDERS DEMAND GENDER EQUALITY

German Women Lawyers Association (djb)

Project office

Brunnenstr. 128 • D-13355 Berlin

P: +49 30 467 98 600 • F: +49 30 467 98 6020

E: eu-womenshareholders@djb.de

I: www.ewsdge.eu









"That's an excellent suggestion, Miss Triggs. Perhaps one of the men here would like to make it."

